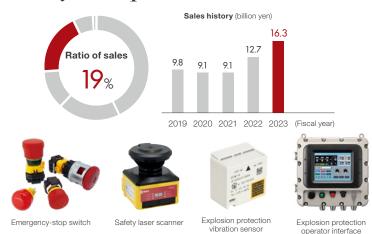




Safety & Explosion Protection

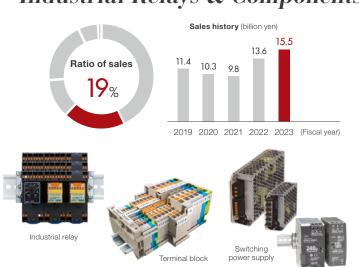


Performance

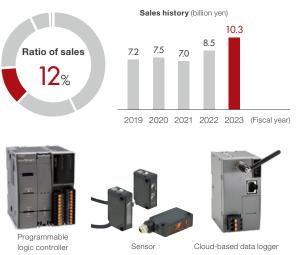
Operator interface

Note: The classifications of product types were partially revised, effective from FY2023. The figures for past fiscal years have been modified to reflect those changes.

Industrial Relays & Components



Automation & Sensing



Systems



IDEC Report 2023