# Value Creation Process

Input

P.15

Financial

Capital

M

Manufacturing

Capital

Intellectual

Capital

Human

Capital

Social

Relationship

Capital

Natural

Capital

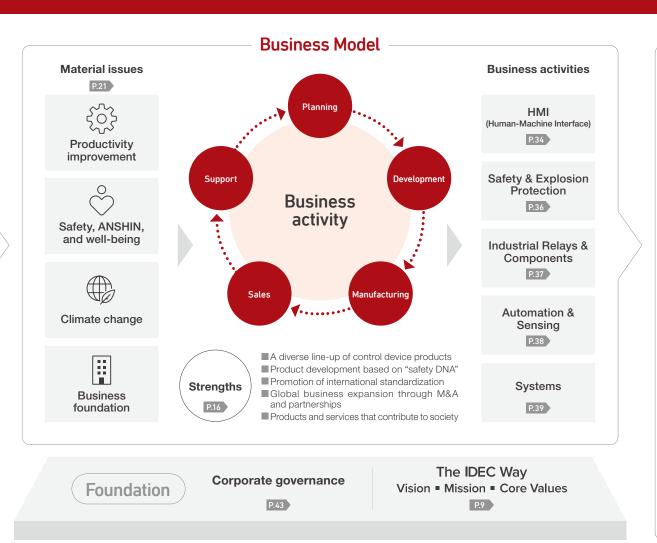
## **Long-term vision**

Vision for 2050

## Pioneer the new norm for a safer and sustainable world.

IDEC will drive the future of manufacturing by creating new possibilities and establishing new standards that will become the "new norm" of tomorrow's world. Through our efforts, we envision a safer and more sustainable world, bringing happiness and ANSHIN for all.







## Outcome Value offered to stakeholders P.18 **Employees** Establishment of a pleasant workplace environment and educational programs that enable diverse personnel to demonstrate and improve their capabilities Customers Provision of products and solutions that reduce environmental impact, that are easy for everyone to use and that achieve safety. ANSHIN. and well-being

### Shareholders and investors

Sustainable growth to increase our corporate value and ensure stable returns

#### **Business partners**

Fulfillment of our social responsibility throughout the value chain